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FAST TRACK PROJECTS

Wednesday 9 June 2010

Bar Opens: 1730 Lecture Start: 1800 Supper: 1930

Hilton Treetops Hotel, Springfield Road, Aberdeen

Chairman: Neil Rogerson, Apache

Keith Williams, Project General Manager, BP North Sea Central Developments Organisation, BP Delivering Machar East - BP's fastest subsea development

The Machar East subsea development is an extension of the existing Machar field, which produces back to the ETAP facility some 35km away. This complex reservoir extension was only recently found, thanks to advances in seismic interpretation technology. Initially believed to be accessible only by complex and challenging deviated wells from the existing Machar drill centre, it was only when the feasibility of subsea tie-back option was assured that project viability could be demonstrated. First oil from Machar East was successfully brought on-stream within 12 months of project initiation, and within 7 months from sanction, a record for BP. This presentation will give an overview of the project, and will discuss some on this key criteria required to deliver similar subsea projects successfully and at pace. The presentation will also give an overview of BP's current infrastructure and proposed projects for the North Sea.

Peter Benton, Aberdeen Chapter Chair, Association For Project Management Introduction to the Association for Project Management (APM)

This presentation will give a brief overview of the aims, activities and membership of the APM, both nationally and locally. It will also introduce the APM's Body of Knowledge, Competence Framework and the various qualifications supported by the Association.

Mark Richardson, Subsea Projects Manager, Apache North Sea Limited Chaos to Commissioning - Mission Analysis and Manoeuvre Theory

Fast tracking as defined in the Association of Project Management's Book of Knowledge is "The process of reducing the duration of a project usually by overlapping phases or activities that were originally planned to be done sequentially. The process of reducing the number of sequential relationships and replacing them typically with parallel relationships, usually to achieve shorter overall durations but often with increased risk".

Mission Analysis and Manoeuvre Theory is the practical implementation of fast track project management adapted from the military. This technique requires; porous, flexible and rapid planning processes, devolved decision-making, high levels of organisational capability, initiative, trust, core values and employee competence. Through this method the Apache Subsea Team has delivered and continues to deliver fast track project successes.

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- be aged over 21 years, *and*
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- have held a post of responsibility in the field of underwater technology for not less than three years

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